COLLEGE OF NEW CALEDONIA BUDGET

for the year ending March 31, 2020

| | 2019/20 Budget | 2018/19 Budget |
|--|-------------------|-------------------|
| Revenue | | |
| Operating Fund | \$ 65,085,987 | \$ 60,636,309 |
| Ancillary Services | 3,387,814 | 3,457,933 |
| Specific Projects | 114,262 | 340,935 |
| Capital Fund | 260,000 | 260,000 |
| Amortization of capital grants | 3,385,183 | 2,772,770 |
| | 72,233,246 | 67,467,947 |
| Expenses | | |
| Operating Fund | 64,817,235 | 60,468,004 |
| Ancillary Services | 3,233,960 | 3,213,177 |
| Specific Projects | 114,262 | 330,500 |
| Capital Fund | 260,000 | 260,000 |
| Amortization of capital assets | 3,807,789 | 3,196,266 |
| | 72,233,246 | 67,467,947 |
| Excess (deficiency) of revenue over expenses | \$ | \$ |

College of New Caledonia OPERATING BUDGET

for the year ending March 31, 2020

| | 2019/20 2018/19 | | Change in | Budget | |
|------------------------------|-----------------|---------------|--------------|------------|--|
| | Budget | Budget | Amount | Percentage | |
| Revenue | | | | | |
| Regular Base Funded Programs | | | | | |
| Ministry/ITA Grants | \$ 38,057,116 | \$ 36,563,216 | \$ 1,493,900 | 3.93 | |
| Tuition | 19,168,178 | 14,965,525 | 4,202,653 | 21.93 | |
| Other | 3,249,943 | 2,605,009 | 644,934 | 19.84 | |
| | 60,475,237 | 54,133,750 | 6,341,487 | 10.49 | |
| Special & Temporary Programs | | | | | |
| Programs | 4,610,750 | 6,502,559 | (1,891,809) | (41.03) | |
| | 4,610,750 | 6,502,559 | (1,891,809) | (41.03) | |
| Total Revenue | 65,085,987 | 60,636,309 | 4,449,678 | 6.84 | |
| Expenses | | | | | |
| Regular Base Funded Programs | | | | | |
| Instructional | 38,659,537 | 34,666,657 | (3,992,880) | (10.33) | |
| Support | 21,546,948 | 19,352,420 | (2,194,528) | (10.18) | |
| | 60,206,485 | 54,019,077 | (6,187,408) | (10.28) | |
| Special & Temporary Programs | | | | | |
| Programs | 4,610,750 | 6,448,927 | 1,838,177 | 39.87 | |
| | 4,610,750 | 6,448,927 | 1,838,177 | 39.87 | |
| Total Expenses | 64,817,235 | 60,468,004 | (4,349,231) | (6.71) | |
| Surplus/(Deficit) | \$ 268,752 | \$ 168,305 | \$ 100,447 | 37.38 | |

OPERATING FUND - REVENUE

| OI EIGHTING I GIVE REVENUE | | | | | | | |
|--|---------------|---------------|--------------|------------|---|---|-------|
| | 2019/20 | 2018/19 | | | | | |
| | Budget | Budget | Amount | Percentage | | | |
| Regular Programs | | | | | | | |
| Grants | | | | | | | |
| Ministry of Advanced Education - Base | \$ 31,608,256 | \$ 30,164,062 | \$ 1,444,194 | 4.57 | | | |
| Ministry of Advanced Education - Leases | 155,268 | 313,329 | (158,061) | (101.80) | | | |
| Ministry of Advanced Education - Additional | 2,125,018 | 1,800,308 | 324,710 | 15.28 | | | |
| Industry Training Authority | 4,168,574 | 4,285,517 | (116,943) | (2.81) | | | |
| | 38,057,116 | 36,563,216 | 1,493,900 | 3.93 | | | |
| Tuition | | | | | | | |
| English Second Language | 658,000 | 658,000 | - | - | | | |
| International Education | 7,386,675 | 4,158,081 | 3,228,594 | 43.71 | | | |
| Post Credential | 3,734,534 | 3,119,240 | 615,294 | 16.48 | | | |
| School of Health Sciences | 2,590,179 | 2,277,470 | 312,709 | 12.07 | | | |
| School of Trades & Technologies | 1,523,116 | 1,506,588 | 16,528 | 1.09 | | | |
| School of University Studies & Career Access | 3,275,674 | 3,246,146 | 29,528 | 0.90 | | | |
| | 19,168,178 | 14,965,525 | 4,202,653 | 21 1 | 1 | 1 | ation |
| | | | | | | | |

College of New Caledonia OPERATING BUDGET for the year ending March 31, 2020

| OPERATING FUND - EXPENSES | | 2019/20 | 2018/19 | Change in Budget | |
|--|----|------------|------------------|--------------------------|------------|
| | | Budget | Budget | Amount | Percentage |
| Instructional | | | | | |
| Prince George | | | | | |
| Centre for Teaching & Learning | | 925,895 | 700,653 | (225,242) | (24.3) |
| English Second Language | | 944,294 | 889,883 | (54,411) | (5.8) |
| Health Sciences | | 6,485,129 | 5,468,596 | (1,016,533) | (15.7) |
| Post Credential Programs | | 2,668,269 | 2,279,274 | (388,995) | (14.6) |
| Student Support Services | | 1,000,391 | 914,619 | (85,772) | (8.6) |
| Trades & Technology | | 6,212,604 | 6,083,224 | (129,380) | (2.1) |
| University Studies & Career Access | | 10,996,396 | 9,429,029 | (1,567,367) | (14.3) |
| Vice President Academic | | 1,146,326 | 1,186,224 | 39,898 | 3.5 |
| Sub-total Prince George | | 30,379,304 | 26,951,502 | (3,427,802) | (11.3) |
| Fort St James | | 566,648 | 498,091 | (68,557) | (12.1) |
| Nechako | | 833,319 | 681,442 | (151,877) | (18.2) |
| Lakes District | | 2,036,445 | 1,796,754 | (239,691) | (11.8) |
| Mackenzie | | 1,278,689 | 1,394,326 | 115,637 | 9.0 |
| Quesnel | | 3,552,632 | 3,332,042 | (220,590) | (6.2) |
| Valemount | | 12,500 | 12,500 | - | - |
| Total Instructional | | 38,659,537 | 34,666,657 | (3,992,880) | (10.3) |
| Support | | | | | |
| College Board | | 176,685 | 186,685 | 10,000 | 5.7 |
| Communication Services | | 974,918 | 900,449 | (74,469) | (7.6) |
| Facilities | | 4,213,799 | 4,088,889 | (124,910) | (3.0) |
| Financial Services | | 1,413,543 | 1,225,781 | (187,762) | (13.3) |
| Human Resources | | 1,523,662 | 1,538,273 | 14,611 | 1.0 |
| Information Technology Services | | 2,645,624 | 2,570,152 | (75,472) | (2.9) |
| International Education | | 2,255,284 | 4,465,467 | 2,210,183 | 98.0 |
| President's Office | | 553,922 | 532,708 | (21,214) | (3.8) |
| Policy & Planning | | 209,944 | 90,295 | (119,649) | (57.0) |
| Procurement | | 471,796 | 464,061 | (7,735) | (1.6) |
| Resource Centre | | 1,215,431 | 1,176,152 | (39,279) | (3.2) |
| Safety & Security | | 756,391 | 660,571 | (95,820) | (12.7) |
| Student Services/ Office of the Registrar | | 3,422,454 | 2,827,228 | (595,226) | (17.4) |
| VP Finance & Corporate Services | | 354,458 | 349,842 | (4,616) | (1.3) |
| VP Student Affairs | | 170,536 | 141,184 | (29,352) | |
| Unfunded Amortization | | | | (20,683) | (17.2) |
| | | 452,885 | 432,202 | , , , | (4.6) |
| Development/Contingency reserve | | 1,114,790 | 594,293 | (520,497) | (46.7) |
| Special/Temporary Programs contribution International Education contribution | | (379,174) | (868,319) | (489,145) (2,023,493) | 129.0 |
| | | 24 546 049 | (2,023,493) | (2,194,528) | n/a |
| Total Support | | 21,546,948 | 19,352,420 | | (10.2) |
| Total Regular Programs | | 60,206,485 | 54,019,077 | (6,187,408) | (10.3) |
| Special and Temporary Programs | | | | | |
| Applied Research & Innovation | | 602,000 | 1,000,000 | 398,000 | 66.1 |
| International Education | | 89,000 | 28,168 | (60,832) | (68.4) |
| Fort St James | | 581,249 | 1,001,450 | 420,201 | 72.3 |
| Nechako | | 447,713 | 715,607 | 267,894 | 59.8 |
| Lakes District | | 291,554 | 296,516 | 4,962 | 1.7 |
| Mackenzie | | 949,530 | 1,575,669 | 626,139 | 65.9 |
| Prince George | | 780,080 | 547,581 | (232,499) | (29.8) |
| Quesnel | | 490,450 | 415,617 | (74,833) | (15.3) |
| Contribution towards overhead expenses | | 379,174 | 868,319 | 489,145 | 129.0 |
| Total Special and Temporary Programs | | 4,610,750 | 6,448,927 | 1,838,177 | 39.9 |
| TOTAL EXPENSES | \$ | 64,817,235 | \$ 60,468,004 | (4,349,231) | (6.7) |
| | _ | | | | |

2019/20 2018/19

Budget Budget Amount Percentage

ANCILLARY FUNDS

College Bookstore

College of New Caledonia BUDGET

for the year ending March 31, 2020

| | 2019/20 2018 | | 2018/19 | | Change in | Budget |
|-----------------------------|---------------|--------|---------|--------|-----------|------------|
| | Budget | Budget | | Amount | | Percentage |
| ANCILLARY FUNDS - continued | | | | | | |
| Food Services | | | | | | |
| Revenue | | | | | | |
| Sales | \$ 747,498 | \$ | 679,638 | \$ | 67,860 | 9.08 |
| Less: Cost of Sales | 373,749 | | 313,336 | | (60,413) | (16.16) |
| Net Revenue | 373,749 | | 366,302 | | 7,447 | 1.99 |
| Less: Expenses | 364,977 | | 317,546 | | (47,431) | (13.00) |
| Surplus/(Deficit) | \$ 8,772 | \$ | 48,756 | | (39,984) | (455.81) |
| Cost of sales percent | 50.0% | | 46.1% | | | |
| Student Housing | | | | | | |
| Rentals/Sales | \$ 383,220 | \$ | 382,820 | \$ | 400 | 0.10 |
| Less: Operating Expense | 224,859 | | 229,879 | | 5,020 | 2.23 |
| Net Return Before Loan Exp | 158,361 | | 152,941 | | 5,420 | 3.42 |
| Less: Loan Expense | 254,480 | | | | | |

College of New Caledonia BUDGET for the year ending March 31, 2020

| | 2019/20 | 2018/19 | | Change in | | Budget | |
|---------------------------------------|-----------------|---------|-----------|-----------|-----------|------------|--|
| | Budget | Budget | | Amount | | Percentage | |
| OTHER FUNDS | | | | | | | |
| Specific Projects | | | | | | | |
| Revenue | | | | | | | |
| Ministry of Advanced Education Grants | \$ 114,262 | \$ | 340,935 | \$ | (226,673) | (198.38) | |
| | 114,262 | | 340,935 | | (226,673) | (198.38) | |
| Expenses | | | | | | | |
| Student Aid | \$ 114,262 | \$ | 330,500 | \$ | (216,238) | (189.25) | |
| | 114,262 | | 330,500 | | (216,238) | (189.25) | |
| Surplus/(Deficit) | \$ - | \$ | 10,435 | | (10,435) | n/a | |
| Capital Fund | | | | | | | |
| Revenue | | | | | | | |
| Capital Fund | \$ 260,000 | \$ | 260,000 | \$ | = | - | |
| Amortization of Capital Grants | 3,385,183 | | 2,772,770 | | 612,413 | 18.09 | |
| | 3,645,183 | | 3,032,770 | | 612,413 | 16.80 | |
| Expenses | | | | | | | |
| Capital Fund | \$ 260,000 | \$ | 260,000 | \$ | - | - | |
| Amortization of Capital Assets | 3,807,789 | | 3,196,266 | | 611,523 | 16.06 | |
| | 4,067,789 | | 3,456,266 | | 611,523 | 15.03 | |
| Surplus/(Deficit) | \$ (422,606) | \$ | (423,496) | | 890 | (0.21) | |